Society of Project Managers Singapore

31st ANNIVERSARY
Project Partners in Nation Building

SAL ACADEMY PUBLISHING

Date: 18 September 2026

Dear All SPM Members and Supporters

SOCIETY OF PROJECT MANAGERS' SEMINAR AND BOOK LAUNCH 2026
CONSTRUCTION LAW AND ARTIFICIAL INTELLIGENCE
BY CHOW KOK FONG

The Society of Project Managers Singapore is pleased to invite you to its upcoming Seminar and Book Launch 2026, featuring the launch of Mr Chow Kok Fong's latest publication, Construction Law and Artificial Intelligence.

Following the successful launch of the sixth edition of Law and Practice of Construction Contracts in 2025, SPM is delighted to once again bring together members of the construction, project management and legal communities for a timely discussion on an area that is rapidly reshaping professional practice.

Artificial intelligence is increasingly influencing how construction projects are planned, designed, administered and delivered. Its growing use also raises important considerations relating to contractual obligations, professional responsibilities, risk allocation, evidence, claims and dispute resolution.

Mr Chow's latest publication explores the intersection between construction law and artificial intelligence, including its practical and legal implications for professionals and organisations across the built environment industry.

The event will be held as follows:

Date: Friday, 27 November 2026
Time: 8.30 am to 2.00 pm
Venue: JW Marriott Singapore South Beach

The seminar will bring together perspectives from construction law, project management and industry practice to examine the growing use of artificial intelligence and the safeguards needed to support its responsible application.

The detailed programme, speakers and registration arrangements are currently being finalised and will be announced in due course.

We warmly invite SPM members, industry professionals and interested organisations to reserve the date and join us for this important discussion, as well as the launch of Mr Chow Kok Fong's latest publication.

For advance reservations and enquiries, please contact the SPM Secretariat.

We look forward to welcoming you to the SPM Seminar and Book Launch 2026.

Warm regards,

Jonathan Shek
President
16th Council (2025/2027)
Society of Project Managers Singapore

200 Braddell Road
BCA Academy, Block H, Level 2, Unit 01
Singapore 579700
Tel: 6748-8306

SOCIETY OF PROJECT MANAGERS' SEMINAR AND BOOK LAUNCH 2026
CONSTRUCTION LAW AND ARTIFICIAL INTELLIGENCE
BY CHOW KOK FONG

Friday, 27th November 2026

(SPM CPD: TBA / SISV CPD: TBA / PEB PDU: TBA / BOA-SIA CPD: TBA)

Please register the following number of attendees:

_____	places for SPM fellows and members @ S$ 240.00 each	S$_____
_____	places for CIJC Members @ S$ 250.00 each	S$_____
_____	places for non-member guests @ S$ 260.00 each	S$_____
_____	places for participants who had purchased book from SAL Acedemy Publishing @ S$ 230.00 each	S$_____
	Total	**S$**_____

I enclose a cheque _____ (bank & cheque no.) for S$_____ made payable to "**Society of Project Managers**".

I accept that the amounts paid are non-refundable in the event that I withdraw or otherwise amend this booking.

NAME _____

COMPANY _____

ADDRESS _____

CONTACT NUMBERS: (Office) _____ (Handphone) _____ (Fax) _____ (Others) _____

(If paying for participants beside yourself, kindly list their names in the list below)

Please return this form with remittance not later than 5:00 pm on 10th November 2026 to the following:

Email: apm@spm.sg; helen.chew@spm.sg; luqman.hakim@spm.sg
Address: 200 Braddell Road, BCA Academy, Block H, #02-01, Singapore 579700
Attention: Ms Leng Leng / Ms Helen Chew / Mr Luqman Hakim
Tel: 6748 8306 / 9879 2075 (Helen) / 9176 0699 (Luqman)

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Registration (Sample)

S/N.	Name	HP No.	Office Tel No.	SPM Member/Associate	Remark
1					
2					
3					
4					

Please note that invoice will be generated upon request.

Society of Project Managers Singapore

31st ANNIVERSARY
Project Partners in Nation Building

SAL ACADEMY PUBLISHING

SEMINAR & BOOK LAUNCH OF

CONSTRUCTION LAW AND ARTIFICIAL INTELLIGENCE

BY CHOW KOK FONG

EVENT DETAILS

Friday, 27th November 2026

JW MARRIOTT SINGAPORE SOUTH BEACH, BALLROOM

8.30AM – 2.00PM

This event is sponsored by:

HEXACON CONSTRUCTION PRIVATE LIMITED

MITSUBISHI ELECTRIC
Changes for the Better

OBAYASHI Singapore

Sunray

WOH HUP
BUILDING WITH INTEGRITY

SOCIETY OF PROJECT MANAGERS' SEMINAR AND BOOK LAUNCH 2026
CONSTRUCTION LAW AND ARTIFICIAL INTELLIGENCE
BY CHOW KOK FONG

CONSTRUCTION LAW MEETS ARTIFICIAL INTELLIGENCE

Artificial intelligence is moving rapidly from experimentation into professional practice, changing how information is analysed, contracts are administered, claims are prepared and disputes are approached.

As AI becomes increasingly embedded in the construction industry, important questions are emerging:

- How far should AI be relied upon in professional decision-making?
- Where does AI assistance end and professional judgment begin?
- Are present construction contracts equipped for AI-assisted project administration?
- What safeguards are needed for transparency, verification, confidentiality and accountability?

The Society of Project Managers Singapore invites you to a special half-day conference held in conjunction with the launch of Chow Kok Fong's latest book, Construction Law and Artificial Intelligence, published by Academy Publishing in 2026.

The conference brings together perspectives from construction law, public-sector procurement and industry practice to examine how AI is being incorporated into procurement, contract administration, claims and dispute resolution, and what this means for construction professionals today.

ABOUT THE BOOK

CONSTRUCTION LAW AND ARTIFICIAL INTELLIGENCE

Chow Kok Fong

Construction Law and Artificial Intelligence examines AI across the principal areas of Singapore construction claims practice, from contract formation and project risk profiling to notice compliance, delay and disruption analysis, variation valuation, termination, performance bonds and insurance.

Beyond today's applications, the book considers how the profession may develop as AI systems become increasingly capable of analysing extensive project records, undertaking multi-step claims analysis and assisting professionals in complex decision-making.

At the centre of the discussion is a practical question: how can the industry harness AI without surrendering professional judgment? The book addresses this through the principles of non-delegation, verification and transparency, together with the need for sound governance and auditable records when AI is used in professional and contractual decision-making.

HALF-DAY CONFERENCE

SESSION 1
STATE OF PLAY
Embedment Concerns and Guardrails

Artificial intelligence is beginning to reshape how built-environment projects are conceived, procured, designed, administered and delivered. Its potential extends across the entire project lifecycle—from early planning and design coordination to procurement, construction, contract administration and project completion.

HOW, THEN, SHOULD THE INDUSTRY HARNESS AI RESPONSIBLY?

This session brings together perspectives from public policy, project delivery and construction law to examine how AI can be adopted effectively while maintaining the safeguards expected of professionals and organisations operating in the built environment.

The discussion will explore the governance principles needed to support responsible AI adoption, including human oversight, accountability, transparency, data governance and organisational responsibility. It will also consider how these principles can be translated into practical frameworks that encourage innovation without compromising professional judgement, regulatory compliance or public confidence.

As AI becomes more deeply embedded in the way projects are planned and delivered, the session will offer timely insights into the governance, professional and operational considerations that organisations must address to adopt the technology with confidence, clarity and appropriate oversight.

SESSION 2
CONTRACTING FOR AI
What Standard Forms Need to Address

AI is rapidly moving from an experimental tool to a practical feature of contract administration, claims preparation, programme and quantum analysis, and dispute resolution. Yet the construction contracts governing these processes were largely drafted for a pre-AI environment.

WHAT, THEN, SHOULD THE CONTRACT SAY?

This panel brings together leading construction practitioners with experience in standard-form drafting, major project disputes and adjudication to examine how construction contracts should respond to the increasing use of AI. The discussion will consider whether existing contractual and professional duties are sufficient; where AI-specific provisions may now be needed; and whether the better response lies in standard-form reform, project-specific conditions or a combination of both.

The panel will also explore the practical issues that arise when AI is used in contract administration and claims – including human accountability, transparency and verification, project data and confidentiality, and the treatment of AI-assisted analyses when they are challenged.

Against the backdrop of the PSSCOC, SIA, REDAS, NEC4 and FIDIC forms, the session will deal with the broader question: how can construction contracts accommodate a technology that is developing far faster than the contracts themselves?

PROGRAMME

TIME	PROGRAMME
8.30 am to 9.00 am	**Registration**
9.00 am to 9.10 am	**Welcome Address** *By the President of the Society of Project Managers Singapore*
9.10 am to 9.15 am	**Remarks by Mr Max Loh Khum Whai** *Deputy Chairman, Building and Construction Authority*
9.10 am to 9.30 am	**Book Launch** *Official launch of Construction Law and Artificial Intelligence by Chow Kok Fong*
9.30 am to 9.50 am	**Book Review** ***By Mr J. Sathia*** *Partner and Co-Head, Construction & Engineering Practice* *Allen & Gledhill LLP*
10.00 am to 11.00 am	**Session 1: State of Play – Embedment, Concerns and Guardrails** **Panel Chair** Kirindeep Singh, *Dentons Rodyk & Davidson LLP* **Panellists** Tay Ter Long, *Chief of Government Procurement, Ministry of Finance* David Tan, J *Assistant Chief Executive Officer, Development Group, JTC Corporation* *Tay Ter Long will open with a presentation on AI governance, followed by a panel discussion. David Tan will then speak on AI across the built-environment project lifecycle—from project commencement and procurement through to completion—before a concluding discussion involving all panellists.* **Panel Discussion and Floor Q&A**
11.00 am to 11.15 am	Coffee & Networking Break
11.15 am to 12.15 pm	**Session 2: Contracting for AI – What Standard Forms Need to Address** **Panel Chair** Looi Ming Ming, *Joint Managing Director, Allyed Gateway LLC* **Panellists** Raymond Chan, *Senior Partner, Chan Neo LLP* Paul Teo, *Founder and Managing Director, Linden Law Chambers LLC* Edwin Lee, *Senior Director, Allyed Gateway LLC* **Panel Discussion and Floor Q&A**
12.15 pm to 12.25 pm	**Closing Remarks**
12.25 pm to 1.00 pm	Networking, Book Signing and Light Refreshments

Programme is subject to change.

SPEAKER PROFILES



Chow Kok Fong
Founding President
Society of Project Managers

Author
Construction Law and Artificial Intelligence

Mr Chow Kok Fong, PBM is a Chartered Arbitrator and a Fellow of the International Academy of Construction Lawyers. He was previously CEO of Changi Airports International and the Construction Industry Development Board and has held other senior appointments with major construction and real estate companies. He founded the Society of Project Managers and was past Chairman of the Society of Construction Law. Among his 21 books are Law and Practice of Construction Contracts (5 editions); Security of Payments and Construction Adjudication (3 editions) and the volume on building and construction law of Halsbury's Laws if Singapore. He chaired the Ministry of Law working group drafting the Singapore Infrastructure Dispute Protocol which was published in 2018. He was awarded the Singapore Academy of Law Merit Award 2013 for contributions in promotions and advancing the development of Singapore law.



Jonathan Shek
President
Society of Project Managers

Mr Jonathan Shek is the President of the Society of Project Managers Singapore. He has more than 30 years of experience in project management, civil engineering, design and construction management across Singapore, China and Southeast Asia. As Managing Director of CPG Laboratories and subsequently PM Link, he was involved in major projects including Resorts World Sentosa, the Malaysia International Trade and Exhibition Centre, Junction City Yangon, the National Centre for Infectious Diseases and the State Courts Singapore. Since establishing his own business in 2019, he has also ventured into artificial intelligence, robotics, cybersecurity, energy and mining technologies.

Jonathan joined SPM in 2017 and played a key role in developing its Accredited Project Manager Scheme, which received BCA recognition in 2020. He has assessed more than 100 accreditation candidates and has chaired the SPM Charity Golf since its inception in 2021. He became President of SPM's 16th Council on 27 August 2025.

Jonathan holds an Honours degree in Civil Engineering from NUS and MBAs from Peking University and NUS. He is a recipient of the NUS International MBA Alumni Leadership Award and the NUS MBA Mandarin Alumni Gold Medal.



Sathiaseelan Jagateesan
Partner
Allen & Gledhill LLP

Mr Sathiaseelan Jagateesan, co-heads Allen & Gledhill's Construction and Engineering Practice. His practice encompasses both contentious and non-contentious matters relating to major building, construction, engineering and infrastructure projects.

Sathia regularly represents public and private-sector clients in complex domestic and international arbitration, litigation, adjudication and mediation. He also advises on procurement strategies, tender and project documentation, and various contracting models for major infrastructure and development projects in Singapore and the region.

Sathia is a Board Member of the Building and Construction Authority. He is ranked Band 1 for Construction in Chambers Asia-Pacific and recognised as a Leading Individual for Construction in The Legal 500 Asia Pacific.

He is also a Senior Accredited Specialist in Building and Construction Law with the Singapore Academy of Law and a Principal Mediator with the Singapore Mediation Centre. He has been appointed as an arbitrator in ICC, SIAC and ad hoc arbitrations and serves as an adjudicator under the Security of Payment Act.



Kirindeep Singh
Senior Partner,
Dentons Rodyk & Davidson LLP

Mr Kirindeep Singh is a Senior Partner in Dentons Rodyk's Litigation & Dispute Resolution and Arbitration practice groups. He is Co-Head of the firm's Construction, International Trade and Energy practices and was appointed a Senior Accredited Specialist in Building and Construction Law by the Singapore Academy of Law in 2023.

Kirindeep's practice focuses on construction and engineering, energy, arbitration and commercial litigation. He has acted for owners, developers, consultants and contractors in complex disputes involving major infrastructure, building, healthcare, transport and energy projects. His experience spans adjudication, dispute boards, arbitration and litigation, both as counsel and as an adjudicator and arbitrator. He also advises on project planning, risk management and the drafting of construction, engineering and EPC contracts.

Kirindeep is an Accredited Adjudicator under Singapore's Building and Construction Industry Security of Payment Act and a Fellow of the Chartered Institute of Arbitrators. He has been recognised as a Leading Individual for Construction by Chambers Asia-Pacific from 2021 to 2026 and as a Litigation Star in Construction by Benchmark Litigation Asia-Pacific.



Ken Chia
Principal,
Baker McKenzie Wong & Leow

Mr Ken Chia is a Principal at Baker McKenzie Wong & Leow and a member of the firm's IPTech, International Commercial & Trade and Competition practice groups. With more than 30 years of experience, his practice covers information technology, telecommunications, intellectual property, data protection, digital commerce and competition law.

Ken regularly advises governments and multinational corporations on large-scale technology procurement, outsourcing and regional transactions. His experience also encompasses privacy, cybersecurity, fintech and the evolving legal and regulatory frameworks surrounding artificial intelligence. He has advised Singapore government agencies on major national technology programmes and various law reform initiatives.

Ken is an IAPP Fellow of Information Privacy and holds the CIPP/A, CIPT and CIPM professional certifications. He is also a Fellow of the Chartered Institute of Arbitrators and the Singapore Institute of Arbitrators. Ken is regularly recognised as a leading Technology, Media and Telecommunications and competition lawyer by *Chambers Asia-Pacific*and *The Legal 500 Asia Pacific*.



Tay Ter Long
Chief of Government Procurement
Ministry of Finance, Singapore

Mr Tay Ter Long is the Chief of Government Procurement at Singapore's Ministry of Finance, where he leads the procurement profession across the Public Service. With more than 25 years of experience spanning the private and public sectors, he plays a key role in advancing procurement as a strategic function that delivers value, supports policy outcomes and upholds good governance and value for money.

Before joining the Ministry of Finance, Ter Long served as Group Director of Contracts and Procurement at JTC Corporation, where he led its procurement and contract management functions. He began his career as a Quantity Surveyor with Davis Langdon & Seah.

Ter Long holds a Bachelor of Science with Honours in Building from the National University of Singapore. He is an Accredited Professional Quantity Surveyor, a Fellow of the Royal Institution of Chartered Surveyors and a Fellow of the Singapore Institute of Surveyors and Valuers. He also contributes actively to the wider procurement community through various professional platforms and committees.



David Tan
Assistant Chief Executive Officer
Development Group
JTC Corporation

Mr David Tan is the Assistant Chief Executive Officer of JTC Corporation's Development Group. He oversees land planning and redevelopment, architecture, procurement and contract management, as well as the planning and development of JTC's next-generation industrial estates, including one-north, Jurong Innovation District, Punggol Digital District and Woodlands North Coast.

David has extensive experience in engineering, innovation and industry development. He has been involved in the planning, design, construction and project management of major infrastructure, building and reclamation projects, including the development of Jurong Island and Jurong Rock Caverns. He previously served as Deputy Chief Executive of the Energy Market Authority, where he was involved in energy policy, planning and development.

David holds a Bachelor of Engineering in Civil Engineering with First Class Honours from the University of Adelaide and a Master of Science in Engineering from the National University of Singapore. He was awarded the Public Administration Medal Bronze in 2005 and the Public Administration Medal Silver in 2014 for his contributions to the Singapore Public Service.



Looi Ming Ming
Joint Managing Director,
Allyed Gateway LLC

Ms Looi Ming Ming is the Joint Managing Director of Allyed Gateway LLC and a construction and infrastructure disputes lawyer with more than two decades of experience. Her practice spans major healthcare, environmental engineering and transport projects, including aviation and rail, as well as commercial, residential and hospitality developments.

Ming regularly acts as lead counsel in complex adjudications, international arbitrations and court proceedings involving delay, variations, payment, defects and termination. She also advises project owners, contractors and consultants on contract structuring, risk allocation and project documentation. Her work gives her a practical perspective on the increasing use of AI and digital tools in contract administration, claims preparation, evidential analysis and dispute resolution, including questions of verification, professional judgment and contractual risk allocation.

Ming is a Fellow of the Chartered Institute of Arbitrators, an Accredited Adjudicator with the Singapore Mediation Centre and an Accredited Director with the Singapore Institute of Directors. She serves on SMC's Construction Adjudication Accreditation Committee and the Building and Construction Law Sub-Committee of the Law Reform Committee, and has been recognised by asialaw as a Notable Practitioner for Construction since 2023.



Paul Teo
Founder and Managing Director, Linden Law Chambers LLC

Mr Paul Teo is the Founder and Managing Director of Linden Law Chambers LLC and a leading disputes practitioner with more than two decades of experience. He has held senior leadership positions at international law firms in Singapore, Hong Kong and Mainland China, and has advised on complex commercial and project-related disputes across Asia, the Middle East, Africa and Europe.

Paul's practice covers infrastructure and construction, energy and natural resources, oil and gas, power and renewables, shipbuilding and offshore projects. He advises clients throughout the project lifecycle, from procurement and the preparation of contracts to risk mitigation, claims management and dispute resolution. His experience includes projects governed by FIDIC, JCT, ICE, NEC and other international standard forms.

In addition to acting as counsel, Paul regularly serves as an independent arbitrator, adjudicator, dispute board member and mediator. He is a Chartered Arbitrator, Certified Adjudicator and CEDR Accredited Mediator. His experience from both counsel and decision-maker perspectives enables him to offer practical insights into contractual risk allocation,

evidence, dispute avoidance and the appropriate framework for regulating emerging technologies such as artificial intelligence.



Edwin Lee
Senior Director, Allyed Gateway LLC

Mr Edwin Lee is a Senior Director of Allyed Gateway LLC and is recognised by the Singapore Academy of Law as a Senior Accredited Specialist in Building and Construction Law. He has extensive experience in construction disputes and has acted as counsel, adjudicator and review adjudicator in hundreds of adjudication matters. Edwin has also been involved in numerous landmark Court of Appeal cases concerning adjudication and construction law.

Edwin is the Deputy Chairman of the Singapore Mediation Centre's Construction Adjudicator Accreditation Committee. In addition to his legal practice, he is an Adjunct Associate Professor with the Singapore University of Technology and Design and a trainer in construction law for the Building and Construction Authority.

He is the author of Building Contract Law in Singapore, now in its fourth edition, and a general editor of the annual Singapore Construction Adjudication Review. He also serves as the Construction Law editor of the Singapore Academy of Law's SAL Practitioner. Edwin has been ranked in Band 1 for Construction by Chambers Asia-Pacific and is recognised as one of Singapore's leading construction law practitioners.



Raymond Chan
Senior Partner, *Chan Neo LLP*

Mr Raymond Chan is a Senior Partner of Chan Neo LLP and has practised in the area of building and construction law for more than 35 years. He is a Past President and Fellow of the Singapore Institute of Arbitrators, as well as a Fellow of the Chartered Institute of Arbitrators.

Raymond is a member of the panels of arbitrators of the Singapore International Arbitration Centre, the Asian International Arbitration Centre (formerly the Kuala Lumpur Regional Centre for Arbitration) and the National Electricity Market of Singapore. He has been appointed as sole arbitrator and chairman of arbitral tribunals in numerous domestic and international arbitrations.

He is the Honorary Legal Adviser to the Real Estate Developers' Association of Singapore, the Singapore Institute of Architects and the Singapore Institute of Surveyors and Valuers. Raymond also drafted the REDAS Design and Build Conditions of Contract and the REDAS Design and Build Conditions of Sub-Contract. He was listed in the 2009–2025 editions of *Who's Who Legal: Construction* as a leading construction lawyer in Singapore.



Chow Wen Si
Senior Legal Counsel

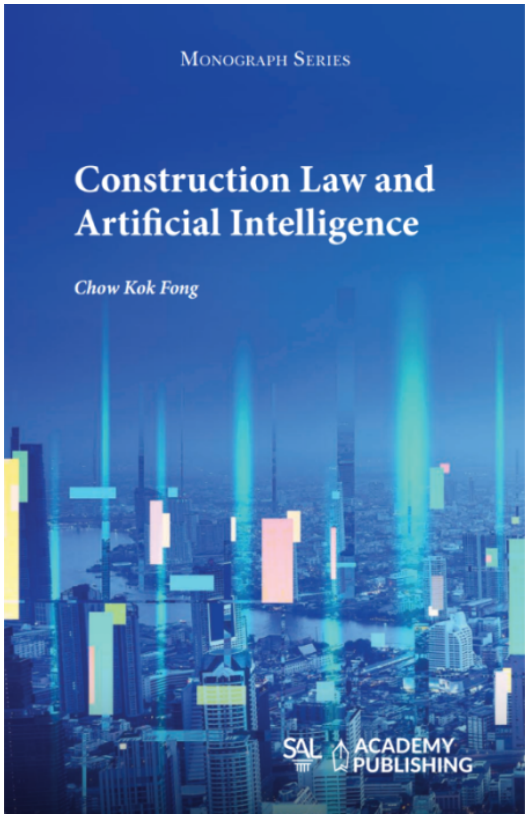
Mott MacDonald Group

Ms Chow Wen Si is currently a Senior Legal Counsel with Mott MacDonald, a global engineering, management and development consultancy with 19,000 staff and a worldwide reach spanning six continents. After graduating from the University of Bristol, Wen Si worked at leading domestic and international law firms, where she specialised in infrastructure, construction and engineering matters, acquiring extensive cross-border and high-value disputes and front-end experience during her time there. Having moved in-house, Wen Si has worked for both contractors and consultants. Her role covers both local and international portfolios and involves the provision of strategic advice to key stakeholders globally across a wide range of matters. Wen Si is an Advocate and Solicitor of the Supreme Court of Singapore and is the co-author of Adjudication – Case Law Principles. She is effectively bilingual in English and Mandarin and also has a working knowledge of German.

Academy Publishing

CONSTRUCTION LAW AND ARTIFICIAL INTELLIGENCE

CHOW KOK FONG



BOOK LAUNCH

AI IN CONSTRUCTION PRACTICE

This book addresses the question now confronting every construction law arbitrator and practitioner: the use of AI tools competently, defensibly and in accordance with professional obligations. The book is configured on Singapore law and the standard forms that dominate Singapore practice: PSSCOC 2020, SIA 2016 and FIDIC 2017. It maps AI applications across the full range of construction claims work: document review, contract analysis, delay and disruption, variation and payment, termination, performance bonds, insurance, and dispute resolution in adjudication, arbitration, litigation and mediation.

Based on its review of the existing state of construction law, the book develops several protocols. Each is a structured workflow definition, specifying inputs, processing steps, decision criteria, outputs and escalation rules for matters requiring professional judgment – adopting the architecture of an AI agent. The Independence Primacy Protocol is the author's original three-stage framework that guides the practitioner as to the areas where AI may be powerfully applied, when independent professional judgment is required and what records must be maintained.

Together with the other protocols, it gives practitioners a solid reference for working through a live matter. For legal practitioners, claims consultants, superintending officers, adjudicators and arbitrators navigating a field that is changing faster than any standard form revision cycle, this book is an essential practice reference.

FROM THE FOREWORD

"*In Construction Law and Artificial Intelligence,* Chow Kok Fong, a leader within the international construction law community, has produced a thoughtful and ultimately compelling analysis of the applicability of AI in construction law ... As a ground-breaking early commentator, Chow Kok Fong has done the international construction Bar a great service by tackling the rapidly emerging issues in relation to the intersection between construction law and AI. He is to be congratulated on his extremely thoughtful and comprehensive treatment of the subject."

-Bruce Reynolds, Past President, International Academy of Construction Lawyers

GET YOUR COPY

This title is available for pre-sale and will be published in November 2026.

PRICE (S$)	*PRINT*	*DIGITAL*	*BUNDLE*
SAL MEMBER	*90*	*90*	*117*
NON-MEMBER	*135*	*135*	*175.50*
SAL ASSOCIATE STUDENT MEMBER	*72*	*72*	*93.60*

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